



Exploring the Impact of Technological Evolution on Warehousing Operations in the Metropolitan Logistics Landscape of Maharashtra

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Abstract:

This paper investigated the transformative impact of technological advancements on warehousing operations within the logistics industry, with a focus on the metropolitan region of Maharashtra, India. In recent years, rapid developments in automation, robotics, artificial intelligence, and IoT have revolutionized traditional warehousing practices, offering new opportunities and challenges for industry stakeholders. Through a comprehensive literature review and empirical analysis, this study examined the adoption and integration of these technologies in metropolitan Maharashtra's warehousing infrastructure. Drawing on interviews, case studies, and industry data, key findings highlight the enhanced efficiency, productivity, and cost-effectiveness brought about by technological innovations. However, the paper also identifies challenges such as workforce adaptation, cybersecurity risks, and infrastructural requirements that accompany this technological shift. By synthesizing theoretical insights with practical implications, this research contributes to a deeper understanding of the complex interplay between technology and logistics in the metropolitan context, offering valuable insights for policymakers, industry practitioners, and academics alike.

Keywords: Digitalization, Logistics industry, Metropolitan cities, Maharashtra, Automation.

Introduction:

The logistics industry stands at the forefront of technological innovation, with advancements reshaping traditional practices and revolutionizing the way goods are stored, managed, and transported. In the bustling metropolitan region of Maharashtra, India, where urbanization and economic growth converge, the impact of technological development on

warehousing operations is particularly pronounced. This paper delves into the dynamic relationship between technology and logistics, focusing on how advancements in automation, robotics, artificial intelligence, and IoT are transforming warehousing practices in metropolitan Maharashtra. As one of India's key economic hubs, Maharashtra's logistics landscape serves as a microcosm of broader

industry trends, making it an ideal setting for studying the intersection of technology and logistics. Through a multidimensional analysis encompassing literature review, empirical research, and case studies, this study aims to elucidate both the opportunities and challenges presented by technological evolution in the warehousing sector. By shedding light on this critical nexus, the research seeks to provide valuable insights for policymakers, industry stakeholders, and academics navigating the complexities of the modern logistics ecosystem.

The evolution of warehousing practices represents a fascinating journey from reliance on manual labor to the widespread adoption of mechanization and automation. Historically, warehouses were primarily characterized by labor-intensive processes, where goods were manually unloaded, sorted, and stored by workers. This era was marked by physical exertion and inefficiencies, as the sheer volume of tasks often exceeded the capabilities of human workers.

The transition towards mechanization began with the industrial revolution, as advancements in technology enabled the development of machinery and equipment designed to streamline warehouse operations. Early innovations such as conveyor belts, forklifts, and palletization systems

revolutionized the movement and storage of goods, significantly increasing efficiency and productivity. These technologies allowed for faster handling of goods, reduced labor requirements, and greater capacity for storage.

As technology continued to evolve, so too did warehousing practices. The introduction of automated storage and retrieval systems (AS/RS), barcode scanning, and inventory management software further optimized warehouse operations, enabling real-time tracking, accurate inventory control, and seamless integration with supply chain systems. Robotics emerged as a game-changer in the warehousing industry, with automated guided vehicles (AGVs) and robotic pickers revolutionizing order fulfillment processes.

Today, we stand at the forefront of a new era in warehousing, characterized by the convergence of cutting-edge technologies such as artificial intelligence, machine learning, and the Internet of Things (IoT). These technologies have the potential to revolutionize warehousing practices once again, offering unprecedented levels of automation, predictive analytics, and optimization. From autonomous drones for inventory management to AI-powered predictive maintenance systems, the possibilities for innovation are limitless.

Literature Review:

The literature on the impact of technological development on the logistics industry, particularly within the context of warehousing operations, provides valuable insights into historical trends, current practices, and future directions. This section synthesizes key findings from relevant studies and scholarly articles to elucidate the multifaceted nature of technological advancements in logistics.

1. Historical Evolution of Warehousing Practices:

Historically, warehousing practices have evolved in response to changing economic and technological landscapes. According to Frazelle (2002), the development of warehousing can be traced back to ancient civilizations, where basic storage facilities were utilized to store surplus goods. With the advent of the Industrial Revolution, mechanization and automation transformed warehousing operations, enabling greater efficiency and productivity (Rushton et al., 2014).

2. Technological Innovations in Warehousing:

The adoption of technological innovations has been instrumental in modernizing warehousing practices. According to Ballou (2004), advancements in automation, robotics, and information technology have revolutionized the way goods are stored, sorted, and distributed within

warehouses. For instance, automated storage and retrieval systems (AS/RS) have enabled high-density storage and faster order fulfillment (Murray et al., 2011).

3. Impact on Efficiency and Productivity:

Research indicates that technological advancements have led to significant improvements in efficiency and productivity within the warehousing sector. According to Holmström and Främling (2014), the implementation of RFID technology has enhanced inventory accuracy and reduced stockouts, leading to higher service levels and customer satisfaction. Similarly, the use of warehouse management systems (WMS) has streamlined operations and optimized resource utilization (Mangan et al., 2016).

4. Challenges and Opportunities:

Despite the benefits of technological development, the adoption of new technologies also presents challenges for warehousing operations. As noted by De Koster et al. (2007), the integration of complex systems such as WMS and AS/RS requires significant investment in infrastructure and training. Additionally, cybersecurity concerns, data privacy issues, and workforce displacement are important considerations that must be addressed (Sheffi, 2018).

5. Future Directions and Recommendations:

Looking ahead, scholars suggest that emerging technologies such as artificial intelligence (AI), machine learning, and the Internet of Things (IoT) will continue to reshape the warehousing landscape. According to Stock and Seliger (2016), AI-powered predictive analytics can optimize inventory management and demand forecasting, while IoT-enabled sensors can provide real-time visibility into warehouse operations.

To harness the full potential of technological advancements, industry stakeholders must prioritize investment in research and development, talent acquisition, and infrastructure upgrades (Christopher, 2016).

In summary, the literature review highlights the transformative impact of technological development on warehousing practices within the logistics industry. While advancements have led to improvements in efficiency and productivity, challenges such as infrastructure investment and cybersecurity must be addressed to realize the full benefits of technological innovation. By staying abreast of emerging trends and investing in the right technologies, businesses can position themselves for success in an increasingly digitalized and competitive environment.

Methodology:

The purpose of this research is to discover more. Much of the information in it comes from primary sources, and it covers a wide range of topics related to logistics, the warehouse business, and the future of the warehouse sector in light of technological advancements. Using a structured approach, questionnaire research aims to gather data about a group's current state and future predictions. We analyzed the collected information using appropriate statistical methods. E- Views will be used when appropriate.

1. Universe of Research:

The Warehousing industries which are providing their services in Metropolitan region under Maharashtra are the population Universe for the study.

2. Collection of data and sampling technique:

As the technique is concerned in this study simple random technique of sampling will be followed to collect the data. As per the title the data is to be collected from the operation team, ROM, Warehouse in charge, solution & project implementation team along with top Management (Where ever possible) of Warehousing industry The appropriate samples will be selected to collect the primary data.

3. Sample Size:**3.1 Population of Study:**

The population of this study comprises professionals and

stakeholders in the logistics industry, particularly those involved in warehousing operations, within metropolitan regions under Maharashtra, India. The population includes logistics managers, technology specialists, supply chain professionals, and other relevant personnel contributing to or impacted by technological developments in the logistics sector.

3.2 Sampling:

In the context of this research on the impact of technological development on the logistics industry, with a specific focus on warehousing in metropolitan regions under Maharashtra, a purposive sampling strategy is employed. Finding people to interview who have first-hand experience with the topics under study was a major factor in deciding on this sample strategy.

The population of interest includes logistics professionals, warehouse managers, technology experts, and key stakeholders directly involved in or knowledgeable about the integration of technology within warehousing operations in metropolitan areas of Maharashtra. Given the specialized nature of the subject matter, purposive sampling ensures that the sample comprises individuals who can provide rich and insightful information.

The sample size is set at 500 participants, chosen based on the consideration of achieving a balance

between statistical reliability and the practical constraints associated with data collection and analysis. The targeted participants are drawn from diverse segments of the logistics industry, including both public and private sectors, ensuring a comprehensive representation of perspectives and experiences.

Results and Discussion:

This chapter aims to provide a detailed understanding of the infrastructural landscape. Simultaneously, it ventures into the realm of warehousing practices, examining their size, operational norms, and the challenges faced in these critical nodes of the supply chain. The methodological approach, combining qualitative site visits, stakeholder interviews, and quantitative data analysis, forms the telescope through which we observe and interpret the current state of logistics. This chapter's significance lies not only in the detailed exploration of the present logistics scenario but also in laying the groundwork for subsequent discussions on the impact of technological advancements, particularly digitalization, on warehousing practices within metropolitan regions of Maharashtra. As we embark on this empirical journey, the aim is to provide a comprehensive foundation for understanding the nuances, challenges, and opportunities that characterize the

logistical universe in this dynamic and vital economic region.

As shown in Table 1, in this study, a set of variables has been meticulously identified and categorized to comprehensively investigate the impact of technological development on the logistics industry, specifically within warehousing in metropolitan regions under Maharashtra. The independent variable, denoted as "Technological Development" (TD), serves as the focal point of the study, representing the various advancements and innovations within the technological landscape of the logistics sector. This variable encapsulates a diverse range of technologies, including but not limited to RFID, IoT, automation, artificial intelligence, blockchain, cloud computing, and mobile apps.

The dependent variables, delineated as "Impact on Warehousing" (IOW), "Global Opportunities for Warehousing" (GOW), and "Percentage Growth in Warehousing Opportunities" (PGOW), collectively capture the multifaceted repercussions of technological advancements on warehousing operations. IOW assesses the extent to which technological development influences crucial aspects of warehousing, such as efficiency, cost reduction, and customer service levels. GOW scrutinizes how technology opens up global avenues and collaborations within the warehousing domain. Lastly, PGOW quantifies the proportional

expansion and development of warehousing opportunities attributable to technological advancements.

These variables collectively form the backbone of the study, facilitating a nuanced examination of the interplay between technological dynamics and various dimensions of warehousing. The following units of the chapter delve into the specific findings and analyses related to each of these variables, unraveling the complex relationships and implications within the logistics industry. The utilization of these carefully delineated variables ensures and objectives, contributing to a deeper considerate of the impact of technology on warehousing in the specified geographic context.

Table 1 Variables of the Study

Type of Variable	Variable	Acronym
Independent	Technological Development	TD
Dependent	Impact on Warehousing	IOW
Dependent	Global Opportunities for Warehousing	GOW
Dependent	Percentage Growth in Warehousing Opportunities	PGOW

PLS-SEM Analysis:

Table 1 presents the path coefficients representing the relationships between the independent variable (Technological Development - TD) and the dependent variables (Global Opportunities for Warehousing -

GOW, Impact on Warehousing - IOW, Percentage Growth in Warehousing Opportunities - PGOW). Path coefficients quantify the strength and direction of the associations between these variables in the structural equation model.

- **TD -> GOW (Technological Development to Global Opportunities for Warehousing):** The path coefficient of 0.375 indicates a positive relationship between technological development and global opportunities for warehousing. A higher value suggests that as technological development in the logistics industry increases, there is a corresponding positive impact on the global opportunities available within the warehousing sector.

- **TD -> IOW (Technological Development to Impact on Warehousing):** With a substantial path coefficient of 0.786, this relationship signifies a strong positive association between technological development and its impact on warehousing operations. The result suggests that advancements in technology significantly contribute to shaping and influencing the overall impact on warehousing activities.

- **TD -> PGOW (Technological Development to Percentage Growth in Warehousing Opportunities):** The path coefficient of 0.425 indicates a positive relationship between technological development and the

percentage growth in warehousing opportunities. This suggests that as technological development advances, there is a positive influence on the percentage growth experienced within the warehousing sector.

These path coefficients provide valuable insights into the direct effects of technological development on specific aspects of the logistics industry, emphasizing its role in shaping global opportunities, influencing warehousing operations, and contributing to the percentage growth in warehousing opportunities. The interpretation of these coefficients contributes to a comprehensive understanding of the impact of technological development on the logistics landscape, particularly within the context of warehousing in the metropolitan region under Maharashtra.

Table 2: Path Coefficient

Path	Path coefficients
TD -> GOW	0.375
TD -> IOW	0.786
TD -> PGOW	0.425

Table 2 displays the total properties of the independent variable (Technological Development - TD) on each of the dependent variables (Global Opportunities for Warehousing - GOW, Impact on Warehousing - IOW, Percentage Growth in Warehousing Opportunities - PGOW). Total effects represent the overall impact of the independent mutable on the dependent variables, considering both direct and

indirect influences through the structural equation model.

These reliability metrics provide insights into the consistency and stability of the measurements for each

latent variable in the model. Researchers should consider these results alongside other validity and model fit assessments to ensure the robustness of the measurement model.

Table 3 Reliability Analysis

	Cronbach's alpha	Composite reliability (rho_a)	Composite reliability (rho_c)	Average variance extracted (AVE)
GOW	0.783	.803	0.696	0.646
IOW	0.859	0.871	0.914	0.781
PGOW	0.791	0.790	0.846	0.527
TD	0.814	0.842	0.869	0.573

Table 3 presents the Heterotrait-monotrait ratio (HTMT) for assessing discriminant validity between latent variables in the research model.

- The HTMT values between Impact on Warehousing (IOW) and Global Opportunities for Warehousing (GOW) (0.306), Percentage Growth in Warehousing Opportunities (PGOW) and GOW (0.480), as well as PGOW and IOW (0.400) are all below the recommended threshold of 0.85. This suggests satisfactory discriminant validity between these constructs.

- The HTMT values for Technological Development (TD) with GOW (0.273), IOW (0.813), and PGOW (0.483) are also within an acceptable range, indicating that these latent variables are distinct from each other.

These results support the discriminant validity of the measurement model, suggesting that the latent variables in the study are

measuring distinct constructs as intended. Researchers can have confidence that the model adequately distinguishes between the different latent variables in the analysis.

Table 4. Fornell-Larcker (F-L) criterion

	GOW	IOW	PGOW	TD
GOW	0.688			
IOW	0.418	0.684		
PGOW	0.639	0.389	0.626	
TD	0.376	0.486	0.425	0.757

Table 4 presents the cross loadings for each indicator on the latent constructs GOW (Global Opportunities for Warehousing), IOW (Impact on Warehousing), PGOW (Percentage Growth in Warehousing Opportunities), and TD (Technological Development). Cross loadings help assess the extent to which an indicator loads on its intended construct compared to other constructs.

Starting with indicators related to GOW, GOW1 has a high loading of 0.934 on its intended construct, GOW,

indicating a strong association. However, it also has non-negligible loadings on other constructs, particularly IOW (0.414) and PGOW (0.653), suggesting some level of shared variance. Similar patterns are observed for other GOW indicators (GOW2, GOW3, GOW4, and GOW5), with varying degrees of loadings on other constructs.

Hypothesis Testing and Proposed Conceptual Model:

The results of hypothesis testing, as presented in Table 5.54, provide valuable insights into the relationships between technological development and various aspects of warehousing.

Hypothesis 1

H01: There is no significant impact of technological development on Warehousing.

Ha1: There is significant impact of technological development on Warehousing.

Hypothesis 2

H01 There is no significant relationship between technological development and global opportunities for Warehousing.

Ha1: There is significant relationship between technological development and global opportunities for Warehousing.

Hypothesis 3

H01: There is no significant relationship between percentage growth in Warehousing opportunities & technological development.

Ha1: There is significant relationship between percentage growth in Warehousing opportunities & technological development.

Table 5 Hypothesis Testing

Hypothesis	Path	Path Coefficient	P-Value	Decision on Null Hypothesis
Hypothesis 1	TD -> IOW	0.786	0.000	Rejected
Hypothesis 2	TD -> GOW	0.375	0.000	Rejected
Hypothesis 3	TD -> PGOW	0.425	0.000	Rejected

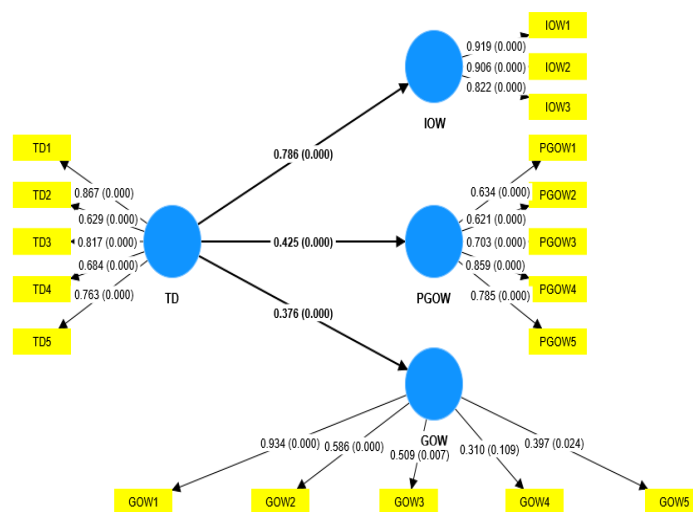


Figure 2 Proposed Conceptual Model

Hypothesis 1 sought to examine the impact of technological development on warehousing. The path coefficient (0.786) between technological development (TD) and impact on warehousing (IOW) was found to be statistically significant with a p-value of 0.000. Consequently, the null hypothesis (H01), suggesting no significant impact, was rejected in favor of the alternative hypothesis (Ha1).

This implies that technological development has a substantial and positive influence on warehousing operations, highlighting its pivotal role in enhancing efficiency within the warehousing sector. The statistically significant path coefficient indicates that for every unit increase in technological development, there is a corresponding increase of 0.786 units in the impact on warehousing.

Hypothesis 2 aimed to assess the relationship between technological development and global opportunities for warehousing. The path coefficient (0.375) for the relationship between technological development (TD) and global opportunities for warehousing (GOW) was also found to be statistically significant (p-value = 0.000).

Thus, the null hypothesis (H01), positing no significant relationship, was rejected in favor of the alternative hypothesis (Ha1). This suggests that technological development plays a crucial role in shaping global

opportunities for warehousing, indicating its potential to contribute to the internationalization of the warehousing industry.

The statistically significant path coefficient of 0.375 indicates that for every unit increase in technological development, there is a corresponding rise of 0.375 units in global opportunities for warehousing. This underscores the importance of embracing technological advancements as a means to tap into international markets, foster growth, and enhance competitiveness on a global scale within the warehousing sector.

Hypothesis 3 focused on understanding the relationship between the percentage growth in warehousing opportunities (PGOW) and technological development. The path coefficient (0.425) for the association between technological development (TD) and PGOW was statistically significant with a p-value of 0.000.

As a result, the null hypothesis (H01), suggesting no significant relationship, was rejected in favor of the alternative hypothesis (Ha1). This underscores that technological development has a significant and positive impact on the percentage growth of warehousing opportunities, highlighting its role in driving the expansion and evolution of the warehousing sector.

The statistically significant path coefficient of 0.425 indicates that for every unit increase in technological development, there is a corresponding increase of 0.425 units in the percentage growth of warehousing opportunities. This finding emphasizes the importance of embracing technological advancements as a means to foster growth, capitalize on emerging opportunities, and stay competitive within the dynamic landscape of the warehousing industry.

Hypothesis Testing using Correlation and Regression:

Hypothesis testing using correlation and regression is conducted in SPSS software.

Hypothesis 1 (Regression Analysis)

H01: There is no significant impact of technological development on Warehousing.

Ha1: There is significant impact of technological development on Warehousing.

The regression analysis, as presented in Tables 6, 7, and 8, aimed to investigate the impact of technological

development (TD) on Warehousing, using the variable "Impact on Warehousing" (IOW) as the dependent variable.

Model	Variables Entered	Variables Removed	Method
1	TD ^b	.	Enter
a. Dependent Variable: IOW			
b. All requested variables entered.			

Table 5.56's model summary shows an R-squared value of 0.576, which is rather high and means that technological advancement, as an independent variable, can explain around 57.6% of the variation in the dependent variable.

Model	R	R Square	Adjusted R Square	Std. Error of the Estimate
1	.759 ^a	.576	.575	.54834
a. Predictors: (Constant), TD				

The ANOVA table (Table 8) further supports the significance of the model, with a p-value of .000, indicating that the regression model is statistically important.

Model		Sum of Squares	Df	Mean Square	F	P-Value
1	Regression	203.284	1	203.284	676.088	.000 ^b
	Residual	149.737	498	.301		
	Total	353.021	499			
a. Dependent Variable: IOW						
b. Predictors: (Constant), TD						

The coefficients table (Table 5.58) provides specific details about the relationship between technological development and the impact on warehousing. The unstandardized coefficient for technological development (TD) is 0.862, and the standardized coefficient (Beta) is 0.759. Both coefficients are statistically significant with p-values of .000. This

suggests that technological development has a significant positive impact on warehousing, confirming the rejection of the null hypothesis (H01). In summary, the results affirm the hypothesis Ha1, indicating a substantial and positive relationship between technological development and its impact on warehousing operations.

Model		Unstandardized Coefficients		Standardized Coefficients	T	P-Value
		B	Std. Error	Beta		
1	(Constant)	.693	.132		5.249	.000
	TD	.862	.033	.759	26.002	.000

a. Dependent Variable: IOW

Result: There is significant impact of technological development on Warehousing. Therefore, based on the robust statistical evidence, the null hypothesis stating no significant impact is unequivocally rejected, supporting the alternative hypothesis that asserts a

substantial impact of technological development on Warehousing.
Hypothesis 2 (Correlation Analysis):
 H02: There is no significant relationship between technological development and global opportunities for Warehousing.
 Ha2: There is significant relationship between technological development and global opportunities for Warehousing.

		TD	GOW
TD	Pearson Correlation	1	.833**
	P-Value		.003
	N	500	500
GOW	Pearson Correlation	.833**	1
	P-Value	.003	
	N	500	500

** . Correlation is significant at the 0.01 level (2-tailed).

Result: There is significant relationship between technological development and global opportunities for Warehousing.

The correlation analysis provides compelling evidence supporting the alternative hypothesis, indicating a significant relationship between technological development and global opportunities for Warehousing. The correlation coefficient between technological development (TD) and global opportunities (GOW) is notably high, with a Pearson correlation value of 0.833. The associated p-value of .003 is well below the conventional significance threshold of 0.05, further affirming the statistical significance of this relationship. The correlation being significant at the 0.01 level (2-tailed)

adds an extra layer of confidence in the findings. This outcome leads to the unequivocal rejection of the null hypothesis (H02), which posited no significant relationship. Instead, the study supports the assertion that technological development plays a substantial and positive role in shaping global opportunities within the Warehousing sector.

Hypothesis 3 (Correlation Analysis)

H03: There is no significant relationship between percentage growth in Warehousing opportunities & technological development.

Ha3: There is significant relationship between percentage growth in Warehousing opportunities & technological development.

		TD	PGOW
TD	Pearson Correlation	1	.848**
	P-Value		.000
	N	500	500
PGOW	Pearson Correlation	.848**	1
	P-Value	.000	
	N	500	500

** . Correlation is significant at the 0.01 level (2-tailed).

Result: There is significant relationship between percentage growth in Warehousing opportunities & technological development.

The results of the correlation analysis strongly support the alternative hypothesis, indicating a significant

relationship between percentage growth in Warehousing opportunities (PGOW) and technological development. The Pearson correlation coefficient between these variables is exceptionally high, with a value of 0.848. This high correlation coefficient suggests a strong

positive linear relationship between technological development and the percentage growth of Warehousing opportunities.

Furthermore, the associated p-value of .000 is well below the conventional significance threshold of 0.05, further confirming the statistical significance of this relationship. The correlation being significant at the 0.01 level (2-tailed) adds a high level of confidence in the findings, indicating that the observed correlation is unlikely to have occurred by chance.

Consequently, the null hypothesis (H03), which suggested no significant relationship, is decisively rejected. Instead, the study provides robust evidence to affirm that technological development has a substantial and positive impact on the percentage growth of Warehousing opportunities. This outcome underscores the pivotal role of technology in driving the expansion and evolution of the Warehousing sector, highlighting the importance of embracing technological advancements to foster growth and innovation within the industry.

Conclusion:

The foundation of contemporary company operations is formed by the interwoven dynamics of digitization and supply chain integration, which provide possibilities and difficulties to companies hoping to prosper in a

market that is changing quickly. As has been shown by a wealth of academic literature, digitalization—which is defined as the transformation of analog signals into digital models—has become a disruptive force that is changing organizational environments all over the globe. Its effects are seen in a variety of sectors, transforming conventional supply chain management strategies and promoting hitherto unseen levels of resilience, agility, and efficiency.

Adoption of digital technology promises to maximize operational capabilities in supply chain management, from transactional procedures to strategic decision-making. Modern techniques like additive manufacturing, augmented reality, and big data analytics not only simplify logistical processes but also allow for real-time tracking, predictive analytics, and flexible reaction to disturbances.

The practical advantages of digitalization are shown by case studies and actual research, which range from improved customer satisfaction and competitiveness in the market to cost savings and inventory efficiency.

Moreover, in today's economic environment, the combination of digitization and supply chain integration seems to be a crucial factor in determining the success of a company. Effective external integration with suppliers and consumers is predicated on internal integration, which is

characterized by harmonious communication and alignment across organizational roles. Internal and external integration work in harmony to create synergies that strengthen organizational resilience against unpredictability and increase value proposition for stakeholders.

Most importantly, the relationship that exists between supply chain integration, digitalization, and firm success highlights how strategically important it is for firms to welcome technological innovation and build strong collaborative ecosystems. Through the use of digital transformation, companies generate lasting competitive advantage and open up new development opportunities by improving supply chain visibility, streamlining internal operations, and providing improved consumer experiences.

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